

# WELCOME

Prosecutors' Center for Excellence  
National Best Practices Committee  
**The Future of Prosecution Data**

Sheraton Westport Chalet Hotel, St. Louis, Missouri  
**April 4 & 5, 2024**



# NBP

Karpel Foundation.....Page 2  
Hotel Map with Meeting Room.....Page 3  
Karpel Dinner.....Page 4  
Agenda..... Page 5-7  
Speaker Bios..... Pages 8-16  
Related Materials..... Page 17  
CLE Credit Information.....Pages 18-20  
Survey Link.....Page 21

*Thank you to the Karpel Foundation for sponsoring this meeting.*



## **Karpel's Mission Statement:**

Promote transparency and accountability through data driven innovation that informs and advances smart criminal justice policies and improved outcomes for all.

## **Foundation Board Members:**

Jeff Karpel

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Jeff Reisig

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Jennifer M. Joyce

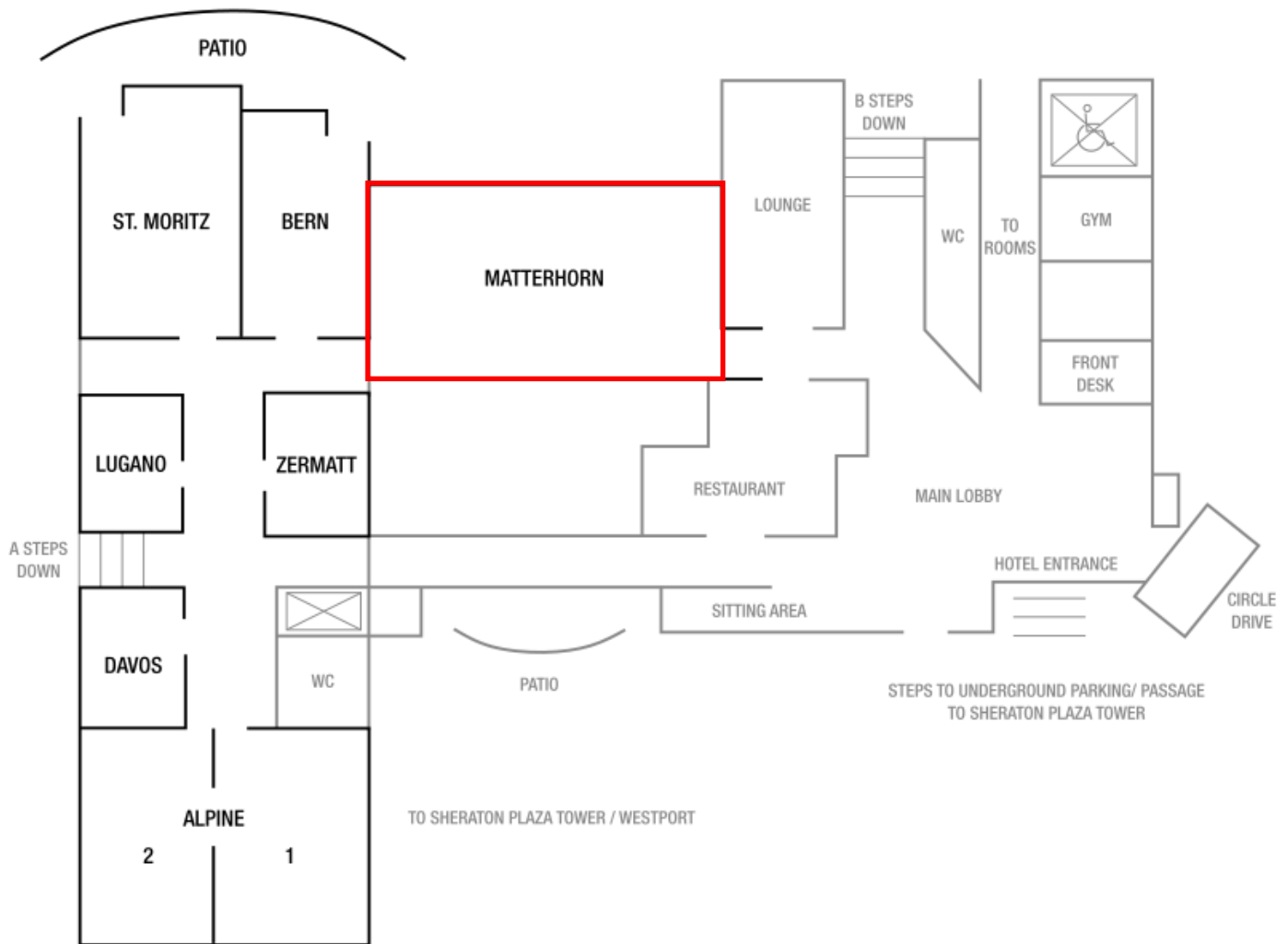
Stephen Kunzweiler

John Choi

Kenda Culpepper



## LOBBY LEVEL



Meeting space and meals are located in the **Matterhorn room**.

Matterhorn is located on the lobby level.





All food at meeting provided by Karpel Foundation

# Thursday Dinner

April 4, 2024 - 6:00 PM



Club 360 Westport  
111 West Port Plaza Dr.  
Suite 1200  
St. Louis, MO 63146



# NBP

## National Best Practices Committee The Future of Prosecution Data

### Agenda

Thursday, April 4  
St. Louis, Missouri

2:00 pm – Welcome and Introductions

2:10 pm – Where are We Now?

**Discussion**

- State of data in your office
- IT staff (in and out of the office)
- Integration with other databases
- Ability to run reports

2:45 pm – Going Paperless

**Presentation – Kristine Hamann, PCE Executive Director**

**Discussion**

- Should the prosecutor office of the future be “paperless”?
- How to get there
- Cleaning old data
- How to change an office culture
- What staff is needed?
- Integrating with the police and the courts, and other agencies
- Being technologically self-sufficient

3:45 pm – Break

4:00 pm – Intelligence Driven Prosecution

**Presentation – ADA Mary Ostberg, Chief of Crime Strategies Unit, New York County DA’s Office**

**Discussion**

- What is the prosecutor’s role in crime analysis?
- Who does the data analysis?
- How to partner with police on crime data
- How good is your partner’s data?
- What to do about rap sheets and intelligence?
- What intelligence can be gleaned from prosecutor case management systems?
- Setting priorities based on data
- Conviction/dismissal feedback to the police

6:00 pm – Dinner





## National Best Practices Committee The Future of Prosecution Data

### Agenda

Friday, April 5  
St. Louis, Missouri

8:00 am – Breakfast

8:30 am – Prosecutor Data and Research

**Presentation – Dean Jon Gould, School of Social Ecology, University of California at Irvine**

**Discussion**

- How can research help prosecutors?
- What data do researchers need?
- Race and Equity – What does the data tell us?
- Creating a data warehouse

9:30 am – Data Dashboards

**Presentation – DA Jeff Reisig, Yolo County CA and Jeff Karpel, Chairman of Karpel Foundation Board**

**Discussion**

- How to develop one?
- Why develop a dashboard?
- How to address disparities in race and ethnicity?

10:30 am – Break

10:45 am – Data and Management

**Presentation – Chief Deputy Prosecuting Attorney Dan Clark, King County Prosecuting Attorney's Office, Washington State**

**Discussion**

- What does a supervisor need to know?
- What does a line attorney need to know?
- Tracking caseloads and dispositions
- Work from home
- Prosecutorial discretion and the use of data
- Other tools to track productivity



11:45 am – Cyber Security, Data and Ethics

**Presentation – Antonia Merzon, Senior PCE Attorney and former chief of the New York District Attorney's Office Cyber Crime Unit**

*(Continued on next page)*

(Cyber Security continued)

**Discussion**

- Why cybersecurity is a top priority
- Cybersecurity risks for prosecutors
- Cybersecurity statutes
- Ethics rules and opinions
- The big questions for office leaders

**Agenda**  
Friday, April 5  
St. Louis, Missouri



12:15 pm – Lunch

1:15 pm – Artificial Intelligence – What Is It and How Can It Help Us?

**Presentation – Dr. Greg DeAngelo, Director of Computational Justice Lab, Claremont Graduate University**

2:00 pm – Prosecutor Data of the Future

**Presentation – Prosecuting Attorney John Choi, Ramsey County Attorney’s Office, Minnesota**

**Discussion**

- Unsolved crime, e.g. number of non-fatal shootings not cleared by police
- Victim/Witness cooperation
- Successful diversion and treatment
- Successful release on bail
- Engaging the community
- Community programs
- Conviction integrity requests
- Coordination with other government agencies to help victims, witnesses, and defendants
- Ethics issues
- Conviction and sentence review
- Sending prosecutor data to the police

3:00 pm – Break

3:15 pm – Next Steps

**General Discussion**

- Data in smaller offices
- How to achieve the goals?
- Funding
- Data standards for prosecutors

4:00 pm – Closing Remarks and Survey



# Speaker Bios

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Dan Clark  
Chief Deputy Prosecuting Attorney  
King County Prosecuting Attorney's Office, Washington

Dan Clark is the Chief Deputy for the Mainstream Criminal Division of the King County Prosecutor's Office. Dan joined the office in 1996 after graduating from UCLA Law School and Tufts University. In his time at the King County Prosecuting Attorney's Office, Dan has served as a trial attorney in various units including District Court, Juvenile, Narcotics, Domestic Violence, and Violent Crimes. Dan also served nearly 4 years in the Appellate Unit arguing cases before the Court of Appeals and the Washington State Supreme Court. In 2007, Dan spearheaded a committee to draft the first written Brady protocol for the King County Prosecutor's Office. Dan has chaired the Brady/Potential Impeachment Disclosure (PID) Committee ever since. Dan has served as a supervisor since 2002, serving first as the Chair of the Narcotics Unit, and then the Chair of the Violent and Economic Crimes Unit. For 13 years Dan served as the Managing Attorney at the office's Kent office and the Assistant Chief of the Criminal Division. Dan was promoted to Chief Deputy in December 2019.



Dr. Greg DeAngelo  
Director of Computational Justice Lab  
Claremont Graduate University

Professor Gregory DeAngelo is an Associate Professor of Economics at Claremont Graduate University, where he has been on faculty since 2018. He is also the founder and director of the Computational Justice Lab at Claremont Graduate University, which aims to synthesize elite faculty and students with practitioners to engage in research that identifies the causal effect of pressing justice issues and policies. Prior to joining the faculty at Claremont Graduate University, Professor DeAngelo was on faculty at several research institutions, including Rensselaer Polytechnic Institute, Texas Tech University, and West Virginia University. Professor DeAngelo received his PhD in Economics from the University of California Santa Barbara in 2010. He has published more than 50 papers in peer-reviewed journals, including top journals such as American Economic Journal: Economic Policy, Economic Journal, Games and Economic Behavior, and Journal of Human Resources. Nearly all of his research has focused on aspects of the criminal justice system or criminal markets. Professor DeAngelo's review services are also frequently requested by peer-reviewed journals. He typically reviews 10-15 journal articles per year for top field journals in economics, criminology, and public policy. In 2019, Professor DeAngelo was named an outstanding reviewer for Economic Inquiry for the quality of services offered in evaluating peer research. In addition to his academic work, Professor DeAngelo works with public sector agencies to evaluate external and internal policies and practices. He also works to enhance the efficacy and efficiency of policies and practices for public sector agencies by developing technologies that aim to improve the productivity of public sector agencies. These technologies focus exclusively on the criminal justice system and have included the identification of human trafficking victims in online content, enhancing the safety of roadways through optimal police deployment, and programs to ensure that prosecutors engage in equitable prosecutorial practices.



Jon Gould  
Dean  
School of Social Ecology, University of California at Irvine

Jon Gould is a distinguished scholar in justice policy, social change and government reform who has held key positions in the U.S. Department of Justice and the National Science Foundation. He assumed the deanship on Jan. 1, 2022.

Gould leads the nation's first school of social ecology, established in 1970 in response to high demand for more socially relevant research. For more than 50 years, the school has been an internationally recognized pioneer in developing interdisciplinary approaches to social problems. Its highly ranked faculty in criminology, law and society; urban planning and public policy; and psychological science engage in research and education to foster informed social action and make the world a better place.

Gould's expertise covers justice policy, social change and government reform. He was the principal investigator for the Preventing Wrongful Convictions Project, a multiyear research initiative funded by the National Institute of Justice. He is the author of five books and more than 100 articles and reports on such diverse subjects as erroneous convictions, indigent defense, prosecutorial innovation, police behavior, hate speech, sexual harassment and international human rights.

Gould has filled a range of government leadership roles, including senior policy adviser in the U.S. Department of Justice and director of the Law & Social Sciences Program at the National Science Foundation. In 2015, U.S. Chief Justice John Roberts appointed him as reporter for a committee of the federal courts evaluating the operation of the Criminal Justice Act. Gould is a fellow of the American Bar Foundation, a former U.S. Supreme Court Fellow and a former trustee of the Law & Society Association. He received the Administration of Justice Award from the U.S. Supreme Court Fellows Alumni Association in 2017.



Kristine Hamann  
Executive Director  
Prosecutors' Center for Excellence

Kristine Hamann is the Executive Director and founder of Prosecutors' Center for Excellence (PCE). PCE provides consulting, publications, national meetings, and research services for prosecutors to promote best practices, spur innovations and implement solutions. PCE conducts assessments of prosecutor offices of all sizes providing recommendations for improved practices and efficiencies. She is a technical advisor and subject matter expert on many topics including gun crime, witness intimidation, ethics, crime strategy and data collection, community outreach and implicit bias. From 2013 to 2016, Kristine Hamann was a Visiting Fellow at DOJ/ Bureau of Justice Assistance and has worked with prosecutors in over 40 states on best practices. She chairs the National and NY State Best Practices Committee for prosecutors and teaches at Georgetown Law School. She was a member of the American Bar Association (ABA) Criminal Justice Council and is on the ABA Criminal Justice Journal Editorial Board. From 2008 to 2013, Ms. Hamann was the Executive Assistant District Attorney for the Special Narcotics Prosecutor for the City of New York. From 2007 to 2008, Ms. Hamann was the New York State Inspector General. From 1998 to 2007, Ms. Hamann served as the Executive Assistant DA to DA Robert Morgenthau in the Manhattan District Attorney's Office in New York City. Prior to 1998, Ms. Hamann held several other positions in that office including Deputy Chief of the Trial Division and Director of Training. She started her career as a violent crime prosecutor. She has received various awards for her public service, including The Morgenthau Award (NYS District Attorney's Association 2020), The Ethics and Accountability Award (City and State NY, 2018), Outstanding Prosecutor of 2013 (NY State Bar Association), Prosecutor of the Year for Executive Leadership (NYS District Attorney's Association 2010), Excellence in Government Award (Albany Law School, 2008) and Public Service Award for Outstanding Public Service (NY County Bar Association, 2005).



Jeffrey L. Karpel  
Chairman of the Board and President  
Karpel Foundation

- Chairman of the Board and President of the Karpel Foundation
- Owner, CEO and Chief Software Architect of Karpel Solutions
- Creator and developer of software for Judicial Systems across America
- Project Manager for approximately 400 judicial case management implementations across 30 states
- Personally trained over 2500 users on how to effectively use judicial case management software
- Recipient of the 2011 Best Service Award by Small Business Monthly
- Nominee for 2012 Ernst & Young Entrepreneur of the Year Award
- Inc. 5000 Fastest Growing Companies in America Award – 6 times
- Over 40 years of experience developing and improving business practices using technology.





Antonia Merzon  
Senior PCE Attorney  
Former Chief of the New York District Attorney's Office Cyber Crime Unit

Antonia Merzon provides legal and consulting expertise related to cybercrime, security, investigations, and law enforcement, especially as they intersect with the worlds of law, technology, privacy, and fraud.

Ms. Merzon also works as an author, editor and researcher on a variety of books, articles and web content. Her recent book, *Cybercrime Investigations – A Comprehensive Resource for Everyone*, co-authored with another former prosecutor, was published in 2020. The book serves as an investigative reference for anyone who encounters and investigates cybercrime. Information about the topics covered and the book's approach to encouraging and supporting cybercrime investigations can be found [here](#).

Ms. Merzon began her legal career at the New York County (Manhattan) District Attorney's Office in 1998. As an Assistant District Attorney assigned to the Trial Division, she tried serious felonies and complex cases, including the lengthy trial of a major commercial burglary ring under New York State's racketeering laws.

In 2004, District Attorney Robert M. Morgenthau appointed Ms. Merzon to create and run an Identity Theft Unit (later renamed the Cybercrime and Identity Theft Bureau), one of the first of its kind in the country. Ms. Merzon supervised the investigation and prosecution of a wide range of cybercrime, identity theft, financial fraud and money laundering crimes. Her focus on developing computer forensic and internet investigative capacity within the Unit resulted in numerous innovative cybercrime prosecutions. Ms. Merzon received the New York County Lawyers' Association Public Service Award in recognition of her groundbreaking work.

After over eleven years at the Manhattan District Attorney's Office, Ms. Merzon moved to Colorado with her family. Ms. Merzon has served in a number of roles since that time, including as a consultant on best practices for the Colorado District Attorneys' Council, as well as the author and editor of various books and articles.

Ms. Merzon is a frequent lecturer on topics related to cybercrime. She has provided recent talks and trainings to the National District Attorneys' Association (NDAA), the National Association of Attorneys General (NAAG), the Association of Certified Money Laundering Specialists (ACAMS), as well as other private sector and law enforcement groups.

Ms. Merzon is a graduate of Princeton University and Fordham University School of Law. She also is an accomplished long-distance runner and bluegrass musician.



ADA Mary Ostberg  
Chief of Crime Strategies Unit  
New York County DA's Office

ADA Mary Ostberg is Chief of the Crime Strategies Unit at the New York County District Attorney's Office. Mary joined the office in 2012 after graduating from Harvard Law School, where she was Co-Editor-in-Chief of the National Security Journal. Mary spent five years handling general crimes in Trial Bureau 50, with a focus on narcotics and violent crimes. In 2017, Mary joined the Crime Strategies Unit, where she has covered every geographic area of Manhattan, harnessed intelligence to identify and prosecute violent crime drivers, and engaged in reentry initiatives. In 2020, Mary was promoted to Deputy Chief and that summer became the Office's representative at the Gun Violence Strategic Partnership, a one of its kind collaboration amongst local, state, and federal law enforcement that focuses on gun violence throughout New York City. Mary was promoted to Chief in 2022.



DA Jeff Reisig  
District Attorney  
Yolo County, CA

Jeff Reisig is the District Attorney of Yolo County, which is one of California's fifty-eight counties, located in Northern California, between the San Francisco Bay Area and Sacramento. Reisig has served as a prosecutor for over 26 years and has been the county's chief elected law enforcement official since 2007, making him one of California's longest serving district attorneys.

During his tenure as DA, Reisig has focused intently on advocating for victims of crime and pursuing a balanced approach to public safety through methods designed to enhance accountability while also embracing programs to reduce recidivism and the criminal justice footprint. Reisig has also developed multiple highly successful diversion programs to help those suffering from serious addiction and mental illness.

Reisig was the first prosecutor in the nation to launch a third-party hosted data-transparency portal in collaboration with the national reform organization Measures for Justice. The portal provides the public nearly unrestricted access to criminal justice data from his office, while also giving community members a platform to directly share their findings and engage policy makers and the media on the data.

District Attorney Reisig is a member of the National District Attorneys Association and a member of the board of directors for The Karpel Foundation. He served as the President of the California District Attorneys Association in 2021-2022.

Education:

B.S. - UC Davis –Agricultural and  
Managerial Economics

J.D. - University of the Pacific



# Related Materials

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To access the meeting materials

[Click Here](#)

*or*

Scan the QR code



# CLE Credit and Survey

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## Instructions to Receive CLE Credit

### Please Read Carefully

The Prosecutors' Center for Excellence has not requested continuing legal education accreditation for this program. Instead, we will supply you with a **Uniform Certificate of Attendance**. This certificate will include Prosecutors' Center for Excellence (PCE) as the sponsor, the title of this conference, the dates of this conference, the location of this conference as well as a calculation of the CLE Credit Hours under both a 60-minute and 50-minute hour system. We believe that these hours accurately reflect the CLE credit you should receive. However, each state has its own rules on the accrediting process which could affect this calculation.

**At the end of each session, you will receive a conference evaluation. You will need to fill out the survey in order to receive the **Uniform Certificate of Attendance**.**

As part of the meeting materials, PCE will supply you with this meeting's agenda, a description of the various content to be covered throughout this conference, as well as the names and biographies of the speakers.

You will need to apply for CLE credit on your own through your state's specific process. Most jurisdictions have this as an option. Some jurisdictions require members to apply and report within 30 days of the original program date. We hope that the **Uniform Certificate of Attendance** will aid you in this process.

### Sign-In Sheets

To obtain CLE credit, most states require attendees to sign in at the time of the meeting. PCE will maintain a copy of the registration list as well as a record of who attended each session (present at start and end of each session) and send copies upon request.

*Here are some specific sign-in rules from a variety of states. There will be a physical sign-in sheet at the registration table set out each day. If you need a copy of our records please contact PCE.*

**Delaware Attorneys:** Delaware Attorneys and speakers seeking CLE credits must **sign in** at each individual session you attend.

**Illinois Attorneys:** Illinois Attorneys and speakers seeking CLE credits must **sign in** at each individual session you attend. The sign-in documentation is used to verify your total number of CLE hours.

**New York Attorneys:** New York Attorneys and speakers seeking CLE credits must **sign in** and **sign out** of each individual session you attend.

**Pennsylvania Attorneys:** Pennsylvania Attorneys must complete the Pennsylvania CLE Credit Request form to report attendance at in-person programs.

**Texas Attorneys:** Texas Attorneys must complete the Texas CLE Course Attendance Form to report attendance at in-person programs.



**UNIFORM CERTIFICATE OF ATTENDANCE**

**SPONSOR:** Prosecutors' Center for Excellence  
**ACTIVITY TITLE:** National Best Practices Committee- The Future of Prosecution Data  
**DATE:** April 4-5, 2024  
**LOCATION:** Sheraton Hotel, 191 Westport Plaza, St. Louis, Missouri 63146

**THIS PROGRAM OFFERS A TOTAL OF:**

\_\_\_\_\_ April 4, 2024: 3 hours 50 minutes of CLE Credit (0 hours of ethics), PENDING STATE APPROVAL. TO BE COMPLETED BY ATTORNEY

\_\_\_\_\_ April 5, 2024: 6 hours of CLE Credit (.5 hours of ethics), PENDING STATE APPROVAL. TO BE COMPLETED BY ATTORNEY

Please adhere to your state's requirements.

**TO BE COMPLETED BY ATTORNEY** (Please note: If you are required to report to more than one state, complete a form for each state.)

By signing below, I certify that I attended the activity described above and am entitled to claim \_\_\_\_\_ CLE credit hours of which \_\_\_\_ were in ethics.

\_\_\_\_\_  
ATTORNEY'S NAME *(please print)*

\_\_\_\_\_  
SIGNATURE

\_\_\_\_\_  
BAR MEMBERSHIP, REGISTRATION  
OR SUPREME COURT NUMBER

\_\_\_\_\_  
DATE

\_\_\_\_\_  
STATE WHERE CREDITS ARE TO BE  
REGISTERED

ACKNOWLEDGED BY:

*Kristine Hamann*

\_\_\_\_\_  
Kristine Hamann  
Executive Director / Founder  
Prosecutors' Center for Excellence  
Phone: 917.885.9065

**NOTE: PLEASE DO NOT RETURN THIS FORM TO PCE**

# Meeting Survey

On April 4-5, 2024, Prosecutors' Center for Excellence—National Best Practices Committee hosted the *The Future of Prosecution Data* meeting. The survey will be available at the end of the meeting. If you need proof of your survey for CLE credit please email PCE at [contactpce@pceinc.org](mailto:contactpce@pceinc.org).

**Survey Link or scan QR code:**

[Survey](#)



**Questions about Survey:**

Marissa D'Amore— [mdamore@pceinc.org](mailto:mdamore@pceinc.org)

Kristine Hamann- [Khamann@pceinc.org](mailto:Khamann@pceinc.org)



Thank you for participating!